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Kapsali's (2011) study showed that conventional project management methods do not help deployment projects perform well, because they prevent innovativeness and communication through boundaries and restrain managerial action to handle change. This approach cannot accommodate complex projects, as they are characterised by boundaries.

Chapter 2 Strategic Management and Project Selection

estimate the probability of occurrence. For effective project management, decisions should be treated as risks rather than uncertainties. That is, probabilities of occurrence, if not otherwise known, should be estimated for relevant issues and events. 25 Project Portfolio Management (PPM) - Project Portfolio Management is used to

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THE THEORY OF PROJECT MANAGEMENT: EXPLANATION TO ...

The Theory of Project Management: explanation to novel methods. Proceedings IGLC-10, Aug 2002, Gramado, Brazil. 3. This underlying theoretical foundation of project management (Table 1) has been evaluated through four sources of evidence: (1) the plausibility and consistency of the

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